

**Saugeen Valley Conservation  
Authority**  
**Financial Statements**  
For the year ended December 31, 2011

# Saugen Valley Conservation Authority Financial Statements

For the year ended December 31, 2011

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## Independent Auditor's Report

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### To the Members of Saugeen Valley Conservation Authority

We have audited the accompanying financial statements of Saugeen Valley Conservation Authority, which comprise of the statement of financial position as at December 31, 2011 and the statements of operations, change in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

#### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

#### Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of Saugeen Valley Conservation Authority as at December 31, 2011 and the results of its operations, changes in its net financial assets, and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.



**Unaudited Information**

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the schedules on pages 20 through 29 of the Saugeen Valley Conservation Authority financial statements.

Chartered Accountants, Licensed Public Accountants

Walkerton, Ontario

March 20, 2012

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## Saugen Valley Conservation Authority Statement of Financial Position

December 31 2011 2010

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### Assets and Liabilities

#### Financial Assets

Cash (Note 3)	\$ 1,982,467	\$ 2,434,457
Accounts receivable (Note 4)	453,694	397,519
Investments (Note 5)	448,277	853,543
	<u>2,884,438</u>	<u>3,685,519</u>

#### Liabilities

Accounts payable and accrued liabilities	364,361	205,462
Deferred revenue (Note 6)	1,403,232	1,882,819
	<u>1,767,593</u>	<u>2,088,281</u>

#### Net Financial Assets

	<u>1,116,845</u>	<u>1,597,238</u>
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#### Non-Financial Assets

Tangible capital assets (Note 7)	10,201,674	9,950,445
Prepaid expenses (Note 8)	26,295	24,658

#### Total non-financial assets

	<u>10,227,969</u>	<u>9,975,103</u>
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#### Accumulated surplus (Page 9)

	<u>\$11,344,814</u>	<u>\$ 11,572,341</u>
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On behalf of the Board:

\_\_\_\_\_ Director

\_\_\_\_\_ Director

## Saugen Valley Conservation Authority Statement of Operations

For the year ended December 31	2011 Budget	2011 Actual	2010 Actual
<b>Revenue (Page 7)</b>			
Government grants and special programs	\$ 1,707,241	\$ 1,328,088	\$ 1,967,124
Municipal levies	1,572,097	1,449,323	1,385,749
Authority generated	1,244,994	1,022,014	1,130,043
Other	233,300	376,328	369,664
	<u>4,757,632</u>	<u>4,175,753</u>	<u>4,852,580</u>
<b>Expenses (Page 8)</b>	<u>5,441,249</u>	<u>4,403,280</u>	<u>4,902,103</u>
<b>Annual deficit</b>	<b>(683,617)</b>	<b>(227,527)</b>	<b>(49,523)</b>
<b>Accumulated surplus (Page 9), beginning of year</b>	<u>11,572,341</u>	<u>11,572,341</u>	<u>11,621,864</u>
<b>Accumulated surplus (Page 9), end of year</b>	<u>\$10,888,724</u>	<u>\$11,344,814</u>	<u>\$ 11,572,341</u>

The accompanying notes are an integral part of these financial statements.

## Sageen Valley Conservation Authority Statement of Change in Net Financial Assets

For the year ended December 31	2011	2010
Annual deficit	\$ (227,527)	\$ (49,523)
Acquisition of tangible capital assets	(584,349)	(818,012)
Amortization of tangible capital assets	405,091	379,686
Loss (gain) on sale of tangible capital assets	3,736	(35,928)
Proceeds on sale of tangible capital assets	1,293	72,130
Contributed capital assets	(77,000)	-
	<u>(478,756)</u>	<u>(451,647)</u>
Acquisition of prepaid expense	(26,295)	(24,657)
Use of prepaid expense	24,658	53,252
	<u>(1,637)</u>	<u>28,595</u>
Change in net financial assets	(480,393)	(423,052)
Net financial assets, beginning of year	<u>1,597,238</u>	<u>2,020,290</u>
Net financial assets, end of year	<u>\$ 1,116,845</u>	<u>\$ 1,597,238</u>

The accompanying notes are an integral part of these financial statements.

## Saugeen Valley Conservation Authority Schedule of Revenue

For the year ended December 31	2011 Budget	2011 Actual	2010 Actual
<b>Revenue</b>			
<b>Government grants</b>			
Administration	\$ 2,814	\$ 2,814	\$ 16,942
Program operations	142,645	147,627	128,517
Capital programs	124,588	15,801	3,665
Saugeen parks (Schedule 4)	4,000	18,265	13,952
Special programs (Schedule 5)	-	213,887	287,928
	<u>274,047</u>	<u>398,394</u>	<u>451,004</u>
Source Water Protection (Schedule 8)	1,433,194	929,694	1,516,120
	<u>\$ 1,707,241</u>	<u>\$ 1,328,088</u>	<u>\$ 1,967,124</u>
<b>Municipal levies (Schedule 7)</b>			
General levies	\$ 1,373,450	\$ 1,373,451	\$ 1,325,724
Special levies	198,647	75,872	60,025
	<u>\$ 1,572,097</u>	<u>\$ 1,449,323</u>	<u>\$ 1,385,749</u>
<b>Authority generated</b>			
Agricultural lands	\$ 8,600	\$ 8,401	\$ 8,213
Education program fees	27,328	25,736	25,928
Forestry products	143,066	64,450	117,911
Grey Bruce forestry service	447,000	342,366	414,377
Planning and regulation fees	169,340	179,048	154,802
Saugeen parks (Schedule 4)	439,790	392,143	398,976
Rental homes	9,870	9,870	9,836
	<u>\$ 1,244,994</u>	<u>\$ 1,022,014</u>	<u>\$ 1,130,043</u>
<b>Other</b>			
Interest earned	\$ -	\$ 20,067	\$ 36,230
Vehicle and equipment recoveries (Schedule 6)	120,000	131,320	132,955
Donation revenue - Saugeen Valley Conservation Foundation	10,000	15,828	13,527
Donation revenue - other	-	14,039	93,022
Miscellaneous operations	99,800	28,497	55,046
Gain (loss) on sale of assets	-	(3,736)	35,928
Administration overhead	78,309	90,946	-
Stream gauge maintenance contracts	3,500	2,367	2,956
Donated capital assets	-	77,000	-
	<u>\$ 233,300</u>	<u>\$ 376,328</u>	<u>\$ 369,664</u>

The accompanying notes are an integral part of these financial statements.



## Saugeen Valley Conservation Authority Schedule of Expenses

For the year ended December 31	2011 Budget	2011 Actual	2010 Actual
<b>Expenses</b>			
Administration (Schedule 1)	\$ 526,525	\$ 502,595	\$ 464,023
Program operations (Schedule 2)	1,776,691	1,654,654	1,570,032
Repairs and maintenance expenses (Schedule 3)	862,086	93,045	109,890
Saugeen parks (Schedule 4)	557,933	577,173	537,417
Special programs (Schedule 5)	-	134,455	203,676
Vehicles and equipment (Schedule 6)	267,850	92,253	100,616
Agricultural lands	8,100	3,544	7,356
Rental homes	8,870	7,716	8,142
Other expenses	-	3,060	5,144
	4,008,055	3,068,495	3,006,296
Amortization (Note 7)	-	405,091	379,687
	4,008,055	3,473,586	3,385,983
<b>Total Source Water Protection Expenses (Schedule 8)</b>	<b>1,433,194</b>	<b>929,694</b>	<b>1,516,120</b>
<b>Total Expenses</b>	<b>\$ 5,441,249</b>	<b>\$ 4,403,280</b>	<b>\$ 4,902,103</b>

The accompanying notes are an integral part of these financial statements.

## Saugeen Valley Conservation Authority Schedule of Accumulated Surplus

For the year ended December 31, 2011	Opening Balance	From Operations	To Operations	Closing Balance
<b>Internally Restricted Surplus</b>				
Agricultural Lands	\$ 50,941	\$ 18,277	\$ -	\$ 69,218
Building Expansion	329,191	85,294	414,485	-
Computer Upgrades	6,343	71	-	6,414
Environmental Planning Department of Fisheries and Oceans	75,668 7,933	848 566	1,944 1,109	74,572 7,390
Forest Management	590,685	50,649	121,482	519,852
Greenock Trails	26,269	295	-	26,564
House Repairs	31,476	2,506	-	33,982
Kincardine Maintenance	126,501	1,418	406	127,513
Knappville Acquisition	28,931	324	-	29,255
Land Management	13,090	46,948	49,840	10,198
Office Equipment	23,350	887	-	24,237
Resource Centre	10,336	116	-	10,452
Saugeen Parks	75,004	30,409	56,326	49,087
Self Insured Damage	12,593	141	-	12,734
Specified Donations	28,604	1,764	15,806	14,562
Stormwater Management	842	10	-	852
Sutherland Centre	871	10	-	881
Vehicle Replacement	18,522	365	-	18,887
Wetland Acquisition	2,008	22	-	2,030
Working Capital	162,738	1,825	60,103	104,460
	<u>1,621,896</u>	<u>242,745</u>	<u>721,501</u>	<u>1,143,140</u>
Tangible Capital Assets	<u>9,950,445</u>	<u>703,164</u>	<u>451,935</u>	<u>10,201,674</u>
	<b>\$11,572,341</b>	<b>\$ 945,909</b>	<b>\$ 1,173,436</b>	<b>\$11,344,814</b>

The accompanying notes are an integral part of these financial statements.

## Saugen Valley Conservation Authority Statement of Cash Flows

For the year ended December 31	2011	2010
<b>Cash provided by (used in)</b>		
<b>Operating activities</b>		
Annual deficit	\$ (227,527)	\$ (49,523)
Amortization	405,091	379,688
Donated capital assets	(77,000)	-
Loss (gain) on sale of capital assets	3,736	(35,928)
	<u>104,300</u>	<u>294,237</u>
Changes in non-cash working capital balances (Note 13)	(378,500)	(305,627)
	<u>(274,200)</u>	<u>(11,390)</u>
<b>Capital activities</b>		
Acquisition of capital assets	(584,349)	(818,012)
Proceeds on sale of capital assets	1,293	72,130
	<u>(583,056)</u>	<u>(745,882)</u>
<b>Investing activities</b>		
Proceeds on sale of investments	410,800	835,000
Acquisition of investments	(5,534)	(853,543)
	<u>405,266</u>	<u>(18,543)</u>
Decrease in cash during the year	(451,990)	(775,815)
Cash, beginning of year	<u>2,434,457</u>	<u>3,210,272</u>
<b>Cash, end of year</b>	<b>\$ 1,982,467</b>	<b>\$ 2,434,457</b>

The accompanying notes are an integral part of these financial statements.

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# Saugeen Valley Conservation Authority

## Notes to Financial Statements

December 31, 2011

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### 1. Nature of the Organization

The Saugeen Valley Conservation Authority (the "Authority") is established under the Conservation Authorities Act of Ontario to further the conservation, restoration, development and management of natural resources, other than gas, oil, coal and minerals, for the watersheds within its area of jurisdictions. The watersheds include areas in the Municipalities of Arran-Elderslie, Brockton, Kincardine, South Bruce, Grey Highlands and Morris-Turnberry, the Townships of Huron-Kinloss, Chatsworth, Southgate, West Grey, Howick, and North Wellington and the Towns of Saugeen Shores, Hanover, and Minto.

The Authority is a registered charity and is exempt from income taxes.

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### 2. Summary of Significant Accounting Policies

The financial statements have been prepared by the management of the Authority in accordance with Canadian generally accepted accounting principles for organizations operating in the local government sector as recommended by the Public Sector Accounting Board of The Canadian Institute of Chartered Accountants. Significant aspects of the accounting policies adopted by the Authority are as follows:

#### Basis of Accounting

Revenues and expenses are reported on the accrual basis of accounting. The accrual basis of accounting recognizes revenues as they become available and measurable; expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

#### Revenue Recognition

Government grants related to operations are recognized as revenue in the year in which the related expenses are incurred. Government transfers are recognized in the financial statements in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amount can be made.

General and special municipal levies are recognized as revenue when the amounts are levied on the municipalities.

Authority generated revenue is recognized when the price is fixed or determinable, collectability is reasonably assured and services are provided to customers.

#### Investments

Investments are recorded at the lower of cost and market value.

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# Saugeen Valley Conservation Authority

## Notes to Financial Statements

December 31, 2011

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### 2. Summary of Significant Accounting Policies (continued)

#### Deferred Revenue

Revenue restricted by legislation, regulation or agreement and not available for Authority purposes is reported as deferred revenue on the statement of financial position. The revenue is reported on the statement of operations and net assets in the year in which it is used for the specified purpose.

#### Reserves

Appropriations are made from operations to reserves for future expenses and contingencies for such amounts as are deemed appropriate, and upon approval of the Board of Directors.

#### Contributed Capital Assets

Contributed capital assets are recognized as assets and revenue at fair value at the time they are received.

#### Classification of Expenses

To achieve consistency of reporting by the Conservation Authorities in Ontario, expenses are reported to follow the classifications set up by the Ministry of Natural Resources. These are as follows:

General Administration expenses include those associated with head office functions other than technical staff and associated programs.

Program Operation expenses include technical and program operations support staff, operations and maintenance of water control structures, forest management and expenses at Saugeen Parks.

Other Operations expenses include property management, special employment projects, motor pool, etc.

#### Vehicles and Equipment

The Authority operates a motor pool of vehicles and equipment. Internal charges for the use of vehicles and equipment are made to the various projects of the Authority based on an hourly or distance travelled rate, which is designed to recover all costs of operating the pool including replacement of equipment.

These internal charges are included in the appropriate expense classifications. Expenses incurred by the motor pool for the purchase of equipment and operating costs and the recovery of expenses by internal charges and are reported in the statement of operations and net assets.

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## Saugeen Valley Conservation Authority Notes to Financial Statements

December 31, 2011

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### 2. Summary of Significant Accounting Policies (continued)

**Use of Estimates**      The preparation of financial statements in accordance with Canadian generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. The principal estimates used in the preparation of these financial statements are the determination of the estimated useful life of property, plant and equipment, and valuation of property, plant and equipment when testing for possible impairment. Actual results could differ from management's best estimates as additional information becomes available in the future.

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### 3. Cash

	<u>2011</u>	<u>2010</u>
Cash - operating funds	\$ 895,292	\$ 652,499
Cash - Source Water Protection program	<u>1,087,175</u>	<u>1,781,958</u>
	<u>\$ 1,982,467</u>	<u>\$ 2,434,457</u>

The authority administers funds as the lead authority for the Source Water Protection program. These funds are held in trust by the Authority for the benefit of a particular region including but not limited to, the area within Saugeen Valley Conservation Authority. Expenses made from this account must be approved by a committee consisting of members from all affected areas. As at December 31, 2011 \$99,510 (2010 - \$187,002) was due from the Source Water Protection program to the operating fund for 2011 expenses.

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### 4. Accounts Receivable

	<u>2011</u>	<u>2010</u>
Municipal levies	\$ 47,146	\$ 66,487
Source Water Protection	168,283	76,381
Other	<u>238,265</u>	<u>254,651</u>
	<u>\$ 453,694</u>	<u>\$ 397,519</u>

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## Saugen Valley Conservation Authority Notes to Financial Statements

December 31, 2011

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### 5. Investments

	2011	2010
Guaranteed investment certificate, Meridian Credit Union, interest at 1.75%, due May 2012	\$ 448,277	\$ -
Guaranteed investment certificate, Meridian Credit Union	-	410,800
Guaranteed investment certificate, Meridian Credit Union	-	442,743
	\$ 448,277	\$ 853,543

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### 6. Deferred Revenue

	2011	2010
Source Water Protection	\$ 1,157,042	\$ 1,672,864
Other deferred revenue	246,190	209,955
	\$ 1,403,232	\$ 1,882,819

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### 7. Tangible Capital Assets

Tangible capital assets are recorded at historical cost. Historical cost includes the costs directly related to the acquisition, design, construction, development, improvement or betterment of tangible capital assets. Cost includes overheads directly attributable to construction and development.

Amortization is reflected on a declining balance basis over the estimated useful life of the assets at the following amortization rates:

Buildings	5%
Conservation areas	5%
Erosion & flood control	5%
Equipment	15%
Floodwarning equipment	5%
Vehicles	30%
Information technology	3 year straight-line

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## Sageen Valley Conservation Authority Notes to Financial Statements

December 31, 2011

### 7. Tangible Capital Assets (continued)

	Balance 2010	Additions	Disposals	Balance 2011
<b>Cost</b>				
Land	\$ 3,241,120	\$ 77,000	\$ (117)	\$ 3,318,003
Buildings	1,215,125	414,486	-	1,629,611
Conservation areas	740,680	69,522	-	810,202
Erosion and flood control	13,566,019	-	-	13,566,019
Equipment	247,527	43,298	(15,703)	275,122
Floodwarning equipment	236,678	-	-	236,678
Vehicles	239,545	40,388	(26,788)	253,145
Information technology	87,958	16,655	(4,235)	100,378
	<u>\$ 19,574,652</u>	<u>\$ 661,349</u>	<u>\$ (46,843)</u>	<u>\$ 20,189,158</u>
<b>Accumulated Amortization</b>				
Buildings	\$ 483,575	\$ 57,302	\$ -	\$ 540,877
Conservation areas	358,007	20,900	-	378,907
Erosion and flood control	8,233,297	266,636	-	8,499,933
Equipment	195,225	12,183	(11,321)	196,087
Floodwarning equipment	96,788	6,994	-	103,782
Vehicles	178,044	30,192	(26,258)	181,978
Information technology	79,271	10,884	(4,235)	85,920
	<u>\$ 9,624,207</u>	<u>\$ 405,091</u>	<u>\$ (41,814)</u>	<u>\$ 9,987,484</u>
<b>Net Book Value</b>				
Land	\$ 3,241,120			\$ 3,318,003
Buildings	731,550			1,088,734
Conservation areas	382,673			431,295
Erosion and flood control	5,332,722			5,066,086
Equipment	52,302			79,035
Floodwarning equipment	139,890			132,896
Vehicles	61,501			71,167
Information technology	8,687			14,458
	<u>\$ 9,950,445</u>			<u>\$ 10,201,674</u>



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## Saugeen Valley Conservation Authority Notes to Financial Statements

December 31, 2011

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### 8. Prepaid Expenses

	2011	2010
Authority	\$ 25,201	\$ 23,132
Source Water Protection	1,094	1,526
	<u>\$ 26,295</u>	<u>\$ 24,658</u>

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### 9. Revolving Credit Facility

The Authority has available a Royal Bank of Canada revolving credit facility with a maximum limit of \$200,000. The facility bears interest at bank prime plus 1.25% and is due on demand. The Authority also has a \$75,000 VISA credit limit facility available. The agreement contains reporting requirements.

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### 10. Pension Plan

The Authority makes contributions to the Ontario Municipal Employees Retirement Fund (OMERS), which is a multi-employer plan, on behalf of the members of its staff. This plan is a defined benefit plan which specifies the amount of the retirement benefit to be received by the employees based on the length of service and rates of pay.

The amount contributed to OMERS for 2011 was \$107,772 (2010 - \$94,451) for current service costs and is included as an expense on the statement of operations.

The OMERS plan has reported a \$4,467 million actuarial deficit at the end of 2010 (2009 - \$1,519 million deficit), and actuarial liabilities of \$60.0 billion (2009 - \$54.3 billion). The amounts for 2011 were unavailable.

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### 11. Budget Amounts

The 2011 budget amounts for Saugeen Valley Conservation Authority approved by the Board have been restated to conform to the basis of presentation of the revenues and expenses on the statement of operations and net assets. The budget numbers have not been audited.

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## Saugen Valley Conservation Authority Notes to Financial Statements

December 31, 2011

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### 12. Commitments

The Authority has entered into an operating lease agreement for a Xerox printer/copier requiring 22 quarterly payments of \$1,651 commencing September 2007.

The Authority has entered into an operating lease agreement on behalf of the Source Water Protection Program for a 2009 Honda Civic requiring 36 monthly payments of \$323 commencing March 2009.

The Authority has entered into an operating lease agreement for a 2010 Toyota Matrix requiring 36 monthly payments of \$383 commencing June 2010.

The Authority has entered into an operating lease agreement on behalf of the Source Water Protection Program for a Excel printer/copier requiring 66 monthly payments of \$268 commencing July 2008.

The minimum annual lease payments on these commitments for the next two years are as follows:

2012	\$	15,058
2013		6,778

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### 13. Cash Flow Information

The net change in non-cash working capital balances consists of:

	<u>2011</u>	<u>2010</u>
Accounts receivable	\$ (56,175)	\$ (65,628)
Inventory held for resale	-	2,297
Prepaid expenses	(1,637)	28,593
Accounts payable and accrued liabilities	158,899	(144,302)
Deferred revenue	(479,587)	(126,587)
	<u>\$ (378,500)</u>	<u>\$ (305,627)</u>

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### 14. Contingent Liability

A lawsuit has been filed against the Authority for an incident which arose as a result of an act of nature. In the opinion of management and legal counsel, the outcome of the lawsuit is not determinable. Should any loss result from the resolution of this lawsuit in excess of any applicable insurance coverage, such loss will be charged to operations in the year of resolution.

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# Saugeen Valley Conservation Authority

## Unaudited Schedules

For the year ended December 31, 2011

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**Saugeen Valley Conservation Authority**  
**Schedule of Administration Expenses**  
**Schedule 1**  
**(Unaudited)**

For the year ended December 31	2011 Budget	2011 Actual	2010 Actual
<b>General Administration</b>			
Wages and benefits	\$ 290,061	\$ 251,885	\$ 255,093
Travel expenses and allowances			
Members' allowances and expenses	29,000	31,228	34,038
Staff mileage and expenses	10,400	10,432	10,765
Equipment, purchases and rentals	1,000	2,414	5,666
Materials and supplies	26,530	32,044	22,292
Insurance	20,000	19,164	16,958
Property taxes	18,000	17,091	4,402
Conservation Ontario levy	19,924	19,924	19,032
Other	1,000	2,289	2,372
Administrative centre operating expenses	36,000	49,604	26,369
Strategic Plan Implementation	5,000	-	-
Legal, audit fees and bank charges	15,600	15,857	16,189
Health and safety committee	8,000	7,901	5,547
	<u>480,515</u>	<u>459,833</u>	<u>418,723</u>
<b>Human Resources</b>			
Advertising and staff development	1,250	2,415	4,053
<b>Information and Technology</b>			
Materials	35,760	32,347	32,970
<b>Self Insurance</b>	1,000	2,015	1,668
<b>Bad debts</b>	-	-	2,240
<b>Resource Centre</b>			
Operating expenses	8,000	7,995	7,263
	<u>526,525</u>	<u>504,605</u>	<u>466,917</u>
Less amounts capitalized	-	(2,010)	(2,894)
	<u>\$ 526,525</u>	<u>\$ 502,595</u>	<u>\$ 464,023</u>
<b>Capital acquisitions</b>			
IT infrastructure		\$ 2,010	\$ 2,894

**Saugeen Valley Conservation Authority  
Schedule of Program Operation Expenses  
Schedule 2  
(Unaudited)**

For the year ended December 31	2011 Budget	2011 Actual	2010 Actual
<b>Flood Control</b>			
Flood control structures	\$ 108,916	\$ 100,952	\$ 92,966
Flood warning, river forecasting and operation of recreational dams	177,638	179,843	164,012
<b>Land Management</b>			
Taxes on provincially significant lands	20,000	20,045	19,971
Property and land management	54,134	55,814	79,419
Forest management			
SVCA lands	145,066	129,549	125,736
Grey Bruce forestry service	373,055	298,336	323,921
Geographical information systems	85,335	80,047	54,999
<b>Water management</b>			
Plan input and review and regulation enforcement	455,222	447,249	388,574
Water quality	96,626	90,235	87,311
<b>Community relations</b>			
Conservation information	187,846	198,284	173,534
Conservation education	72,853	74,691	69,767
	<u>1,776,691</u>	<u>1,675,045</u>	<u>1,580,210</u>
Less amounts capitalized	-	(20,391)	(10,178)
<b>Total program operation expenses</b>	<b>\$ 1,776,691</b>	<b>\$ 1,654,654</b>	<b>\$ 1,570,032</b>
<b>Capital acquisitions</b>			
Land management - IT infrastructure	\$ 343	\$ 6,822	
Water management- IT infrastructure	4,203	-	
Community relations - IT infrastructure	1,131	-	
Flood warning equipment	-	3,356	
Scanner	14,714	-	
	<u>\$ 20,391</u>	<u>\$ 10,178</u>	

**Saugeen Valley Conservation Authority**  
**Schedule of Repairs and Maintenance**  
**Schedule 3**  
**(Unaudited)**  
**Page 1 of 2**

For the year ended December 31	2011 Budget	2011 Actual	2010 Actual
<b>Water management surveys, studies and capital projects</b>			
Durham Frazil Ice Works	\$ 70,000	\$ -	\$ -
Durham Ice Management	24,420	-	-
Durham Upper Dam Emergency Spillway	89,376	-	-
Inverhuron Flood Control Repair	25,000	4,345	-
Lake Huron Centre for Coastal Conservation	10,000	10,000	10,000
Lockerby Dam Works	9,000	-	-
SWOOP Orthophotos	-	-	49,753
Walkerton Dyke Repairs	50,000	27,257	7,330
Water Management Signs	5,800	-	-
	<b>283,596</b>	<b>41,602</b>	<b>67,083</b>
<b>Recreation capital projects</b>			
Control gates - Durham C.A.	10,000	8,813	-
Hydro upgrades - Saugeen Bluffs C.A.	5,000	761	-
Hydro upgrades - Durham C.A.	5,000	2,713	-
Day Use Washroom - Durham C.A.	5,000	-	-
Picnic tables	5,000	4,544	-
Sulphur Spring upgrades	-	11,344	-
Bluffs C.A. store upgrades	3,000	1,417	-
Signage-C symbols	1,100	1,079	-
Playground upgrades	-	20,831	-
Durham C.A. shower building roofing	5,200	2,096	-
Durham C.A. washroom roofing	5,200	2,096	-
Durham C.A. highway signs	1,800	1,410	-
Durham C.A. picnic shelter	-	6,338	-
Hazard tree removal	-	-	4,724
Sulphur Spring waterline replacement	5,000	8,339	-
Gatehouse repairs - Saugeen Bluffs C.A.	11,000	12,598	24,658
Entrance upgrade - Saugeen Bluffs C.A.	10,000	13,520	-
Park warning system	-	-	945
Landscape Gatehouse - Saugeen Bluffs C.A.	5,500	906	-
Non-revenue parks signage	1,500	2,008	2,443
Non-revenue parks trail upgrades	2,500	1,403	-
Brucedale CA forest cleanup	-	-	1,450
Vault Privy - Durham C.A.	15,100	-	-
Gravel Roads - Brucedale C.A.	1,800	-	-
Sulphur Spring Woodshop Insulation	3,000	-	-
Schmidt Lake parking lot	-	-	5,327
Durham road paving	-	-	29,989
Durham activity centre	-	-	25,694
Durham gatehouse	-	-	30,575
	<b>101,700</b>	<b>102,216</b>	<b>125,805</b>

**Saugeen Valley Conservation Authority**  
**Schedule of Repairs and Maintenance**  
**Schedule 3**  
**(Unaudited)**  
**Page 2 of 2**

For the year ended December 31	2011 Budget	2011 Actual	2010 Actual
<b>Other capital projects</b>			
Administrative building expansion	406,290	414,486	648,972
IT equipment	10,000	10,059	880
Sale of lands	5,000	-	3,201
Formosa Building Signage	3,000	-	-
Formosa hazard materials building	10,000	1,908	-
Strategic plan	-	-	9,191
Document scanning	15,000	14,303	15,347
60th anniversary	-	-	3,756
Biennial tour	5,000	1,449	-
Formosa sewer hook-up	22,500	-	-
	<u>476,790</u>	<u>442,205</u>	<u>681,347</u>
	862,086	586,023	874,235
Less amounts capitalized	-	<u>(492,978)</u>	<u>(764,345)</u>
	<u>\$ 862,086</u>	<u>\$ 93,045</u>	<u>\$ 109,890</u>
<b>Capital acquisitions</b>			
IT infrastructure	\$ 8,969	\$ 880	
Building purchase/expansion	414,486	647,222	
Sulphur Springs playground equipment	15,772	-	
Sulphur Springs well	8,139	-	
Schmidt Lake parking lot	-	5,327	
Durham, road paving	-	29,989	
Durham activity centre	-	25,694	
Durham, gatehouse	-	30,575	
Durham, picnic shelter roof	6,338	-	
Durham, control gates	8,813	-	
Bluffs, gatehouse	12,268	24,658	
Bluffs, paving around gatehouse	13,168	-	
Brucedale, playground equipment	5,025	-	
	<u>\$ 492,978</u>	<u>\$ 764,345</u>	

**Saugeen Valley Conservation Authority**  
**Schedule of Revenues and Expenses of**  
**Saugeen Parks**  
**Schedule 4**  
**(Unaudited)**

For the year ended December 31	2011 Budget	2011 Actual	2010 Actual
<b>Revenue from Revenue Producing Conservation Areas</b>			
Brucedale C.A.	\$ 73,690	\$ 72,438	\$ 70,875
Durham C.A.	171,800	153,770	158,587
Saugeen Bluffs C.A.	188,100	159,308	162,110
	<u>433,590</u>	<u>385,516</u>	<u>391,572</u>
Government grant	4,000	18,265	13,952
	<u>437,590</u>	<u>403,781</u>	<u>405,524</u>
<b>Expenses from Revenue Producing Conservation Areas</b>			
Brucedale C.A.	42,445	42,578	43,919
Durham C.A.	171,811	181,711	169,336
Saugeen Bluffs C.A.	187,814	186,499	175,090
	<u>402,070</u>	<u>410,788</u>	<u>388,345</u>
Excess of revenue over expenses for the year for revenue producing conservation areas	<u>\$ 35,520</u>	<u>\$ (7,007)</u>	<u>\$ 17,179</u>
<b>Revenue from Non-Revenue Producing Conservation Areas</b>			
Donations	\$ -	\$ -	\$ 20
Career grants	-	1,050	-
Miscellaneous revenues	6,200	5,577	7,384
	<u>6,200</u>	<u>6,627</u>	<u>7,404</u>
Expenses for Non-Revenue Producing Conservation Areas	<u>155,863</u>	<u>166,385</u>	<u>149,072</u>
Excess of expenses over revenues for the year for non-revenue producing conservation areas	<u>\$ (149,663)</u>	<u>\$ (159,758)</u>	<u>\$ (141,668)</u>



**Saugeen Valley Conservation Authority**  
**Schedule of Revenues and Expenses of**  
**Special Programs**  
**Schedule 5**  
**(Unaudited)**  
**Page 1 of 2**

<b>For the year ended December 31</b>	<b>2011</b>	<b>2010</b>
	<b>Actual</b>	<b>Actual</b>
<b>Revenue</b>		
BRSN tree incentive	\$ 3,000	\$ -
Bruce/Milton Transmission Project	-	42,575
DFO Drain Project	1,248	874
Forest Festival	-	23,528
Grey Bruce Health Unit Project - Source Water Protection	-	45,200
Integrated watershed management plan	59,570	-
Job Connect Program	-	4,588
OBBN course revenues	2,072	-
OCEF Project	-	17,966
OCEF Project - 2011	4,050	-
OPG Walkerton Wellhead Project	-	2,500
Ontario Benthos Biomonitoring Network	48,578	48,807
Ours to Protect - Source Water Protection	-	29,297
Power Work Camp	47,533	57,420
Royal Winter Fair	-	5,068
Saugeen Valley Children's Safety Village	173	1,361
Summer Career Grant, scanning project	-	2,014
Summer Experience Program	5,571	5,230
Tall Grass Prairie	6,729	-
Valard Administration Centre	35,363	1,500
	<b>213,887</b>	<b>287,928</b>

**Saugeen Valley Conservation Authority**  
**Schedule of Revenues and Expenses of**  
**Special Programs**  
**Schedule 5**  
**(Unaudited)**  
**Page 2 of 2**

<b>For the year ended December 31</b>	<b>2011 Actual</b>	<b>2010 Actual</b>
<b>Expenses</b>		
BRSN tree incentive	3,000	-
Bruce/Milton Transmission Project	1,353	7,944
DFO Computer Program	-	65
DFO Drain Project	771	1,502
Forest Festival	-	23,528
Grey Bruce Health Unit Project - Source Water Protection	-	45,200
IWMP Lake Huron Southeast shore	40,000	-
IWMP Pine River	19,570	-
Job Connect Program	-	4,588
OBBN course	2,072	-
OCEF Project	-	17,966
OCEF Project - 2011	4,050	-
Ontario Benthos Biomonitoring Network	48,578	48,807
OPG Walkerton Wellhead Project	-	2,500
Ours to Protect - Source Water Protection	-	29,297
Power Work Camp	733	10,620
Royal Winter Fair	-	5,068
Saugeen Valley Children's Safety Village	173	1,361
Summer Experience Program	5,571	5,230
Tall Grass Prairie	6,729	-
Valard Administration Centre	1,855	-
	<b>134,455</b>	<b>203,676</b>
<b>Excess of revenue over expenses for the year</b>	<b>\$ 79,432</b>	<b>\$ 84,252</b>

**Saugen Valley Conservation Authority**  
**Schedule of Revenues and Expenses of**  
**Vehicles and Equipment**  
**Schedule 6**  
**(Unaudited)**

For the year ended December 31	2011 Budget	2011 Actual	2010 Actual
<b>Revenue</b>			
Vehicles	\$ 75,000	\$ 89,373	\$ 85,368
Equipment	20,000	19,362	24,401
Office equipment	23,000	22,265	22,730
Gain (loss) on sale of vehicles and equipment	2,000	320	220
Miscellaneous revenues	-	-	236
	<u>120,000</u>	<u>131,320</u>	<u>132,955</u>
<b>Expenses</b>			
Vehicles			
Operating costs	44,250	49,768	50,408
Repairs and maintenance	10,000	8,461	8,164
Equipment			
Operating costs	2,500	1,208	3,046
Repairs and maintenance	10,000	3,802	12,134
Office equipment			
Operating costs	21,000	21,639	22,395
	<u>87,750</u>	<u>84,878</u>	<u>96,147</u>
Excess of revenue over expenses for the year before leasing of vehicles and equipment	32,250	46,442	36,808
Purchasing and leasing of vehicles and equipment	180,100	76,347	45,066
	<u>(147,850)</u>	<u>(29,905)</u>	<u>(8,258)</u>
Less amounts capitalized	-	(68,972)	(40,597)
<b>Excess of revenue over expenses for the year</b>	<b>\$ (147,850)</b>	<b>\$ 39,067</b>	<b>\$ 32,339</b>
<b>Capital acquisitions</b>			
Purchasing of vehicles and equipment	\$ 40,388	\$ 40,597	40,597
Disposal of assets - vehicle	(330)	-	-
2011 Kubota diesel mower	12,701	-	-
Tow behind brushmower	3,672	-	-
Tree planter	12,211	-	-
1988 Kubota diesel mower	(200)	-	-
	<u>\$ 68,442</u>	<u>\$ 40,597</u>	<u>40,597</u>

**Saugeen Valley Conservation Authority**  
**Schedule of Municipal Levies**  
**Schedule 7**  
**(Unaudited)**

For the year ended December 31, 2011	Modified Current Market Value in Watershed	Apportionment	2011 General Levies	2011 Special Levies
	(000's)			
Arran-Elderslie	\$ 257,352	2.5117 %	\$ 35,273	\$ 20,864
Brockton	862,669	8.4194	116,063	20,698
Chatsworth	307,506	3.0012	41,686	-
Grey Highlands	436,765	4.2627	58,861	-
Hanover	756,881	7.3870	99,499	-
Howick	20,798	0.2030	3,021	-
Huron-Kinloss	613,304	5.9857	82,308	1,500
Kincardine	1,901,780	18.5608	256,756	7,776
Minto	266,264	2.5987	35,941	-
Morris-Turnberry	14,686	0.1433	2,466	-
Saugeen Shores	2,224,500	21.7105	292,355	4,250
South Bruce	450,288	4.3947	60,544	-
Southgate	569,449	5.5577	77,973	-
Wellington North	373,909	3.6493	50,380	-
West Grey	1,190,017	11.6143	160,325	20,784
	<b>\$ 10,246,168</b>	<b>100.0000 %</b>	<b>\$ 1,373,451</b>	<b>\$ 75,872</b>

**Saugeen Valley Conservation Authority  
Schedule of Revenue and Expenses of Source Water  
Schedule 8  
(Unaudited)**

For the year ended December 31	2011 Budget	2011 Actual	2010 Actual
<b>Source Water Protection Program Funding</b>			
Operations	\$ 955,600	\$ 882,888	\$ 875,903
Capital technical studies	477,594	46,806	640,217
	<u>\$ 1,433,194</u>	<u>\$ 929,694</u>	<u>\$ 1,516,120</u>
<b>Source Water Protection Expenses</b>			
Operations	\$ 955,600	\$ 882,888	\$ 889,599
<b>Capital Source Water Protection Studies</b>			
Ground Water Technical Studies	-	-	21,362
Great Lakes Technical Studies	-	-	50,474
Early Actions, Education, and Nitrogen	-	13,027	554,685
Early Response Grant Program	477,594	33,779	-
	<u>477,594</u>	<u>46,806</u>	<u>626,521</u>
<b>Total Source Water Protection Expenses</b>	<u>\$ 1,433,194</u>	<u>\$ 929,694</u>	<u>\$ 1,516,120</u>
<b>Excess of revenue over expenses for the year</b>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>